

RWBE17330

CERTIFICATION NUMBER

4/14/18

EXPIRATION DATE

Certifies that:

Bay State Anesthesia, Inc.

has successfully met the requirements of the NWBOC national certification program for certification as a woman-owned and woman-controlled business.

The identified business has qualified as an eligible Woman Business Enterprise (WBE) as set forth in NWBOC standards and procedures.



PHYLLIS HILL SLATER
Board Chair, NWBOC

423450, 811219, 339112

NAICS Code(s)

4/15/17

Date

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